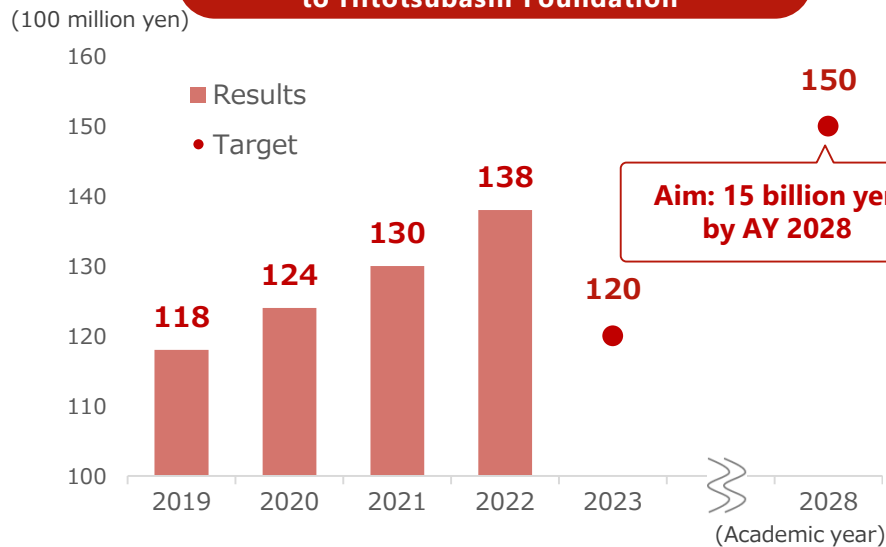


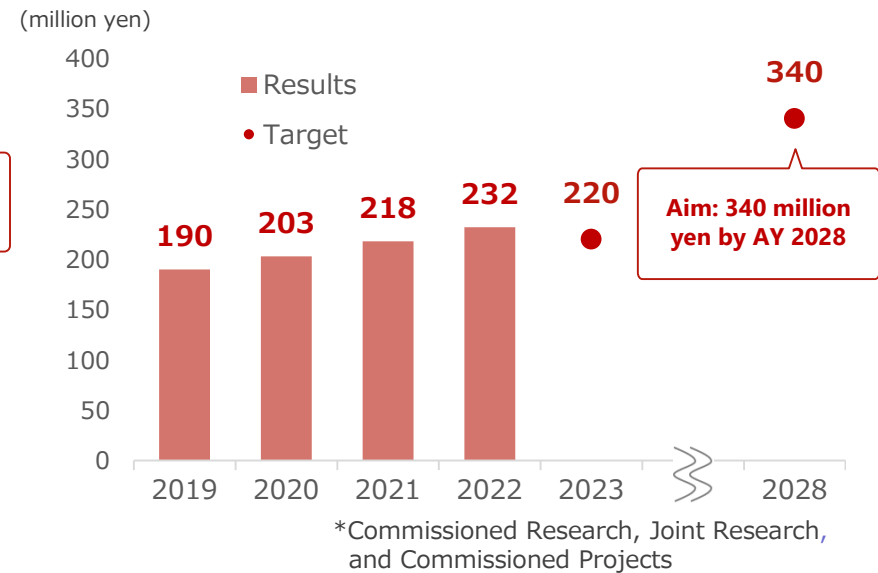
# Strengthening of the Financial Base (1)

- The Hitotsubashi University Foundation and revenues from commissioned research increase at a faster pace than their targets
- Aim to further increase external funding through fundraising for the 150th anniversary in 2025 and the establishment of the Faculty of Social Data Science

**Cumulative amount of donations to Hitotsubashi Foundation**



**Revenue from commissioned research and others\***



## Strengthen fundraising for the 150th anniversary in 2025

- Hired two specialists for fundraising in 2023
- Launched commemorative projects for the 150th anniversary with the theme "Bridge to the Future"

Influx of researchers in social and data science fields (SDS) contributed the increase in revenues from commissioned research, among others.

Further increase expected with full-scale operations of SDS starting in 2023